## Change management activities delivery plan

### Communications

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- **2023 Q4**: Big data curricula rollout, Data Quality Framework
- **2024 Jan**: Newsletter, BDSG annual report
- **2024 Feb**: AI workplan launch, HMA-EMA RWD catalogues & studies launch
- **2024 Mar**: Newsletter
- **2024 Apr**: Newsletter, Scientific Explorer launch, DARWIN EU 2-year establishment
- **2024 May**: Newsletter, RWD: Good practice guide publication
- **2024 Jun**: Newsletter, CT raw data interim report publication, RWE services guide publication
- **2024 Jul**: Newsletter, RWE experience report publication
- **2024 Aug**: Newsletter, Final AI reflection paper publication
- **2024 Sep**: Newsletter, Publication of RWD quality chapter
- **2024 Oct**: Newsletter, BDSG annual report
- **2024 Nov**: Newsletter
- **2024 Dec**: Newsletter
- **2025 Jan**: Newsletter
- **2025 Feb**: Newsletter
- **2025 Mar**: Publication of ADR quality chapter

### Engagement

- **CT analytics**: 25-26 Jan
- **DQF ADR**: 1 Mar
- **Patient registries**: 12-13 Feb
- **Biannual BDSG/Industry**: 23 May
- **Veterinary Big Data forum**:

### Training & expertise Building*

- Roll-out of RWE modules
- Roll-out of Data Science modules
- Roll-out of Biostatistics modules
- RWE and Digital Academy offerings
- Expertise and knowledge sharing via the Methodology ESEC and its Specialised Interest Areas

### Legend

- Launch
- Communication milestone
- Consultation
- Workshop
- Meeting/webinar

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*Big Data Training Signpost - EU NTC course that provides overview of existing Big Data trainings available to regulatory network**