How Company Roles are Changing With Al

5th EMA Veterinary Big Data Forum

Ruth Gross, DVM, Al Director at Phibro Animal Health 10/11/2025





This is me ©



This is Demis Hassabis and John Jumper



How Did I Get Here?

Clinical Veterinarian

Medical Leadership
Global Pharma

Marketing and
Business
Development
Academia and
Biotech

Business
Development
Biotech - Al for Drug
Discovery

Al DirectorPhibro Animal Health





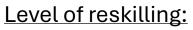












My First Day on the Job:

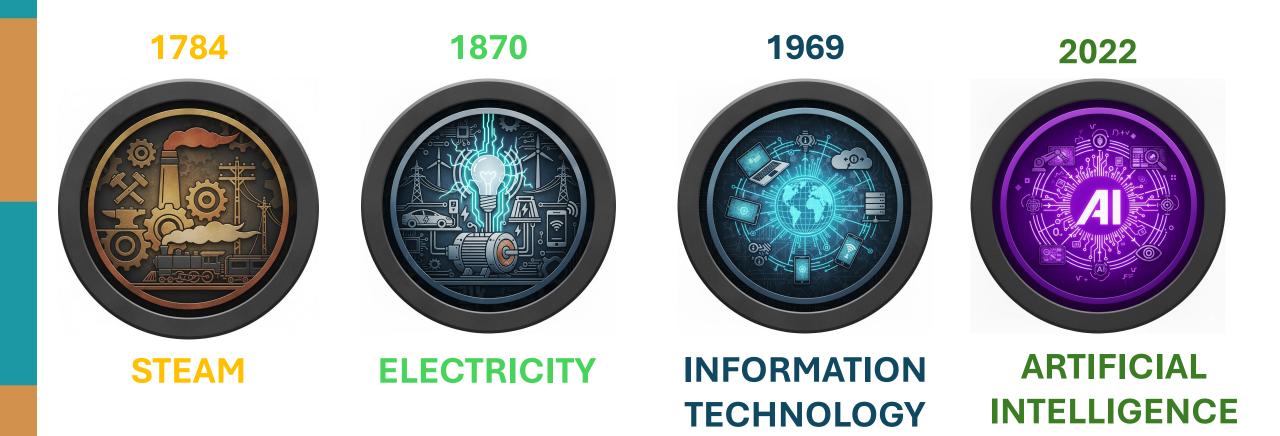


Al Then, Now, and Tomorrow:

Is It Getting Too Good?



The Big Revolutions



Will AI Take My Job?



TRENDING

Al Replacing Jobs and Workforce Tensions in Deloitte's 2024 Report







These Jobs Will Fall First As Al Takes Over The Workplace

By Jack Kelly, Senior Contributor. ② Jack Kelly covers career growth, job mark...

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The ways AI is reshaping roles





- Administrative tasks (finances, accounting, HR)
- Regulatory dossier construction & submission
- Veterinary records & Practice Management systems
- Telemedicine



AUGMENT

- Market analysis/disease risk prediction
- Monitoring and surveillance tools (wearables)
- Supply Chain Management
- Post marketing surveillance and quality control



AMPLIFY

- Drug Discovery
- Predictive Manufacturing maintenance

Human-in-the-Loop (HITL)

Why?

- Improved Efficiency with Accuracy and Reliability
- Enhanced Decision-Making
- Ethical Considerations and Accountability
- Continuous Improvement
- Context & Nuance



Especially for:

- Generative AI in Veterinary Medicinal Products (VMPs) Development Process
- Company governance
- Regulatory processes
- Clinical decisions
- Customer-facing content
- Legal, contractual, and confidentiality decisions
- Security, privacy, and sensitive data handling

A Pause for a Prompt



brainstorm with the AI for Ideas = Amplify



Ask the AI to write the prompt for you = Augment

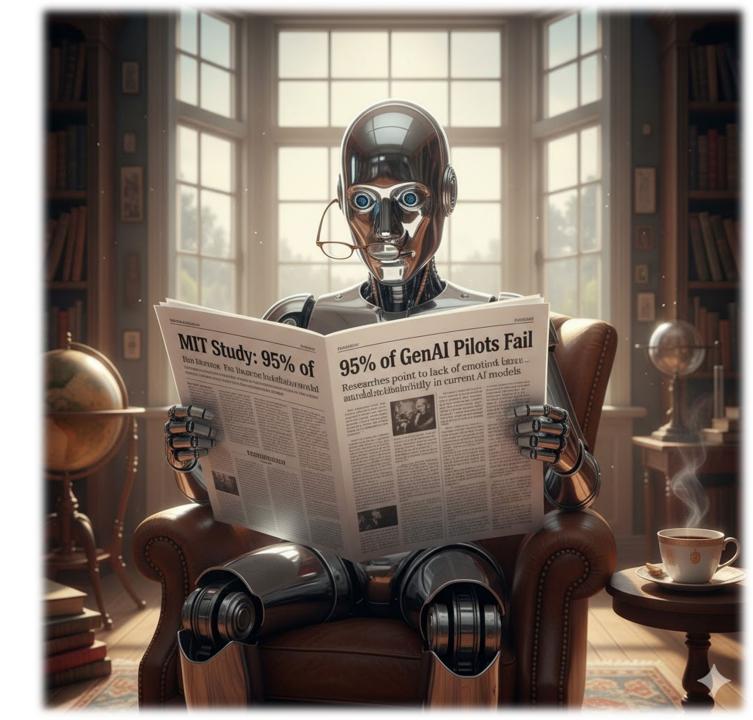


Input the prompt back into the AI = Amplify

The Paradox of Al Investment

Personal AI tools (Copilot, ChatGPT, etc.)
and agentic workflows can free up 25–40% of
organizational capacity at the task level
(McKinsey)

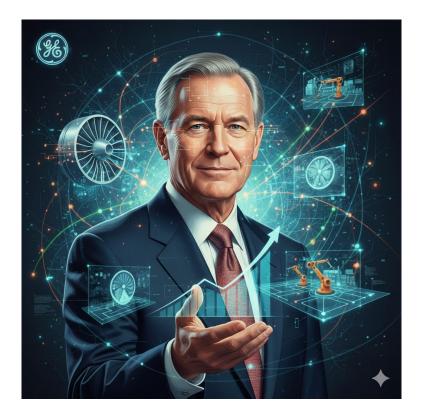
70/20/10 hybrid model should be considered for optimal risk-adjusted returns



"It is not the strongest of the species that survive, nor the most intelligent, but the one most responsive to change."

C.D.





"Change before you have to."

J.W.

"With AI, change is no longer a challenge-it's a choice" R.G.

Top of Al Adaptor Leaderboard



QA (Quality assurance) manager



Administrative assistant



Key account manager

Leading Al Conversations with Business Partners

What I Explore:

- What do you do?
- What's the pain point?
- Current situation?
- Where's the data?
- Possible solutions?
- Risks?
- Team readiness?
- How do you use AI?



My Response:

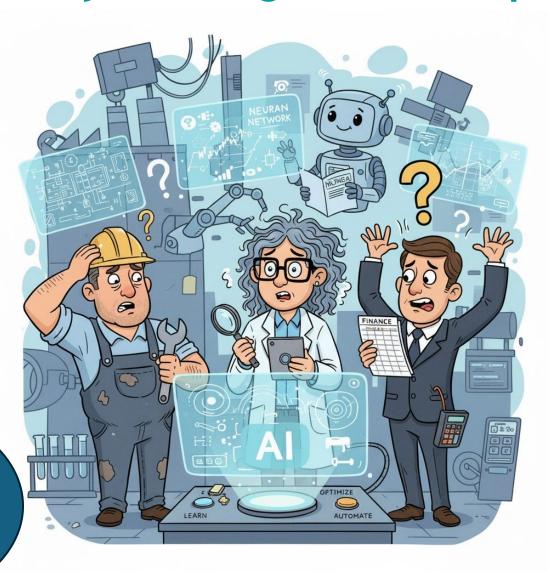
- What is Al
- What are the possible solutions
- Feasibility VS Impact
- Key considerations for Al integration

How do I validate the model?

Can I trust the output?

How did it get to this insight?

Key Challenges in AI Adoption

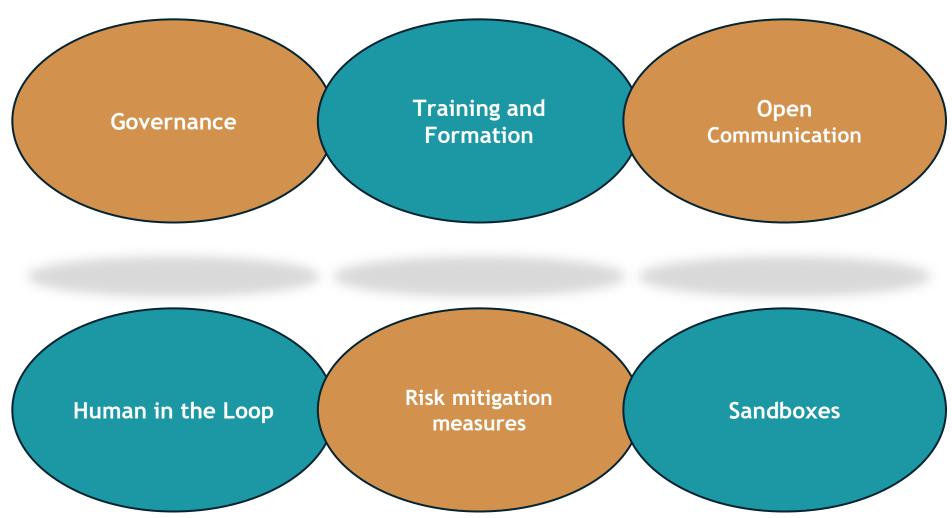


Al made a mistake, who is accountable?

Where is the data?

What are the regulations?

Balancing Safety and Innovation: Agile AI for a Fast-Moving World



What's My Next Role?



Thank you!

A-I hope you enjoyed it!



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