

# Data, not dogma:

How data analysis can  
supercharge evidence-based  
decision making

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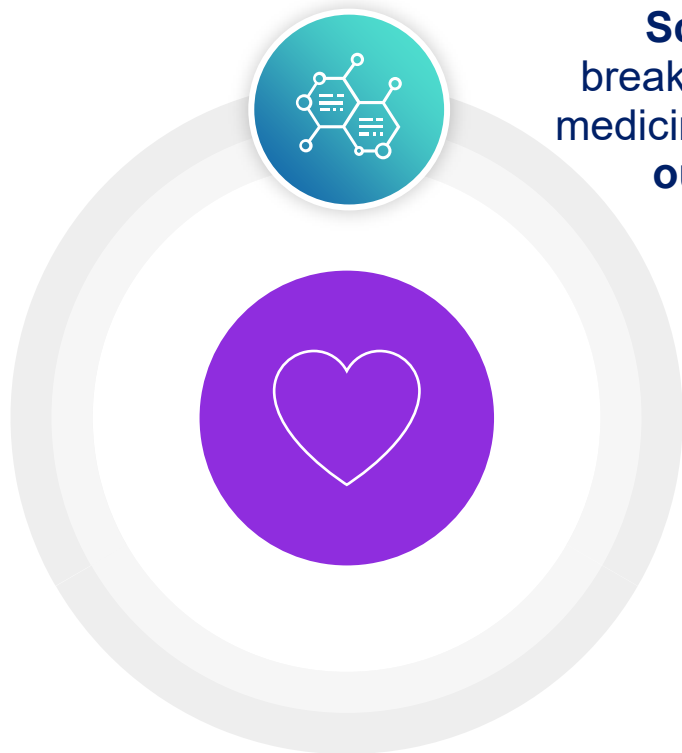
HMA/EMA Big Data Stakeholder Forum 2023  
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The Novartis  
Foundation



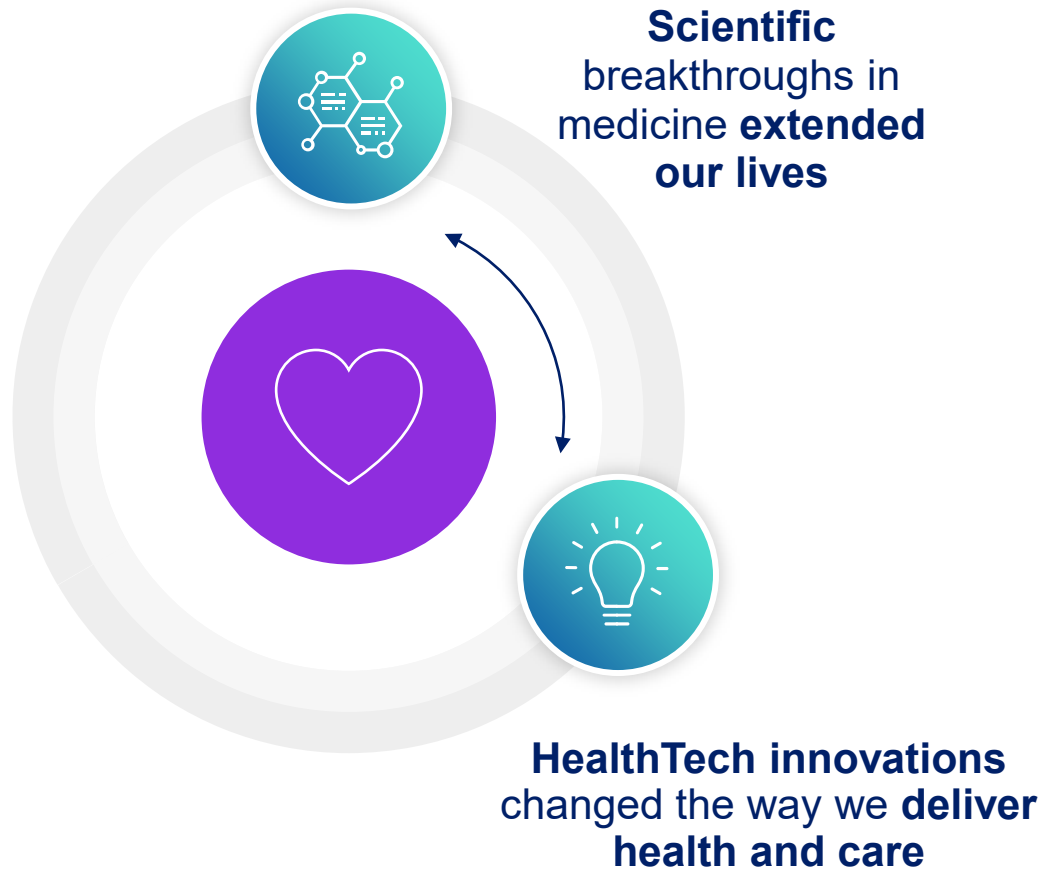
# The convergence of science and technology



Scientific  
breakthroughs in  
medicine **extended**  
our lives



# The convergence of science and technology



# But, we need to go one step further

**20%**

of our health is shaped  
by the healthcare  
we access

**80%**

are driven by the conditions  
in which we are born,  
grow up and age



**The impact of these determinants on our health leads to startling inequities:**

**11-year lower  
life expectancy**

for a child born in a city area with one ZIP code, as compared to a child born in  
another area of the same city



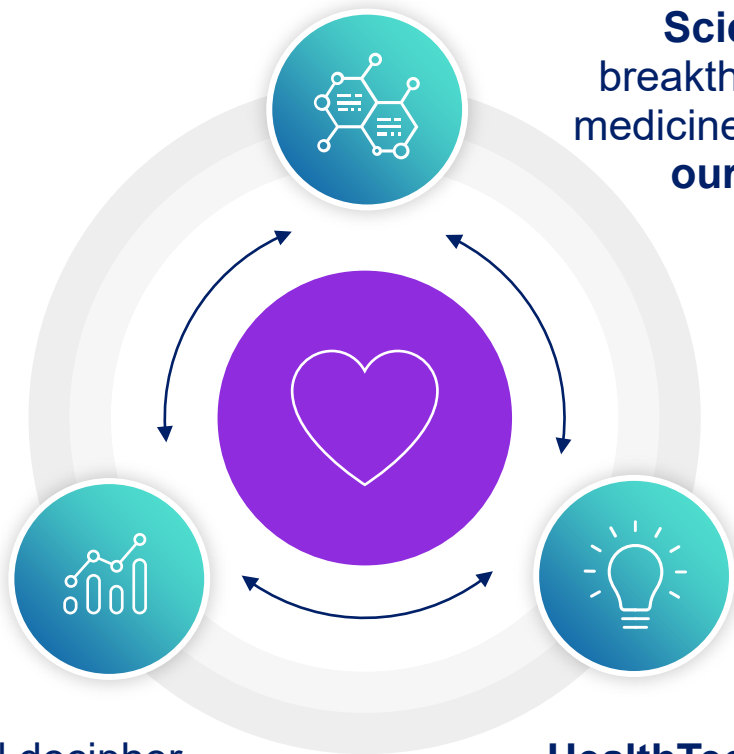
**We need to challenge this reality** and decipher what truly drives our health



1. Hood, C. M., K. P. Gennuso, G. R. Swain, and B. B. Catlin. 2016. County health rankings: Relationships between determinant factors and health outcomes. American Journal of Preventive Medicine 50(2):129-135.  
<https://doi.org/10.1016/j.amepre.2015.08.024>



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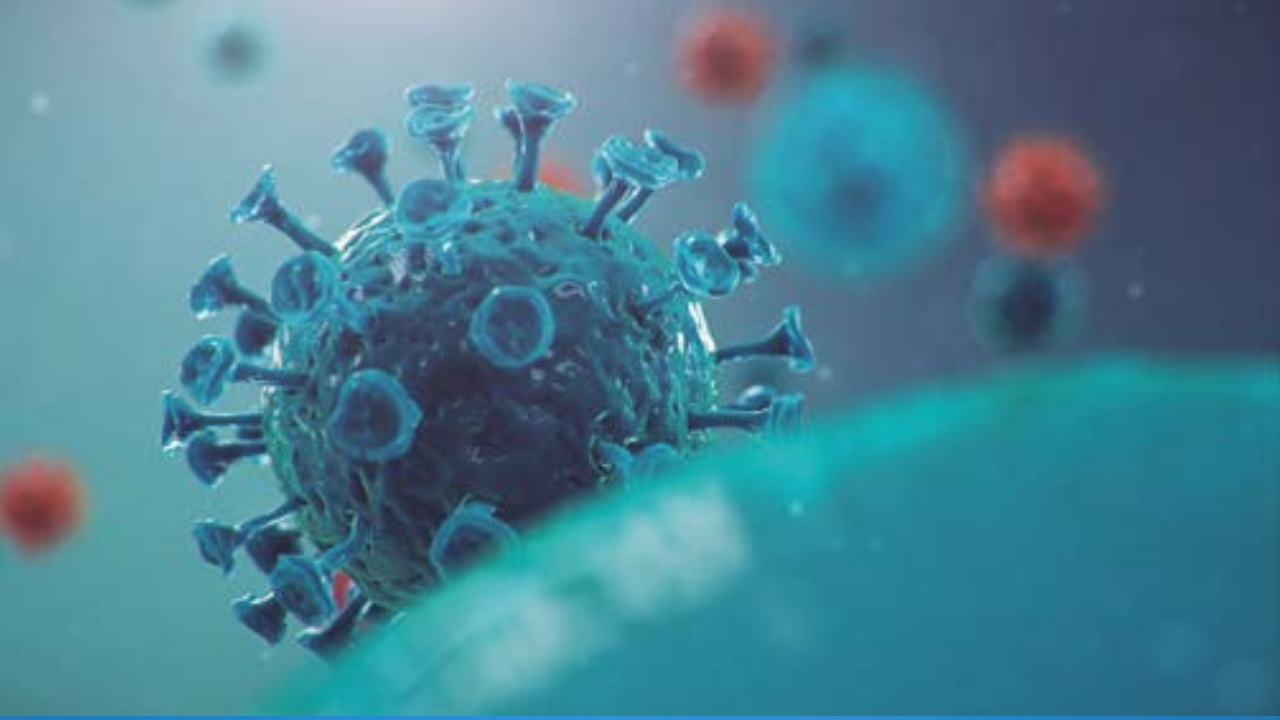
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**Data & AI** will decipher  
what drives **population**  
**health and inequity**

**HealthTech innovations**  
changed the way we **deliver**  
**health and care**





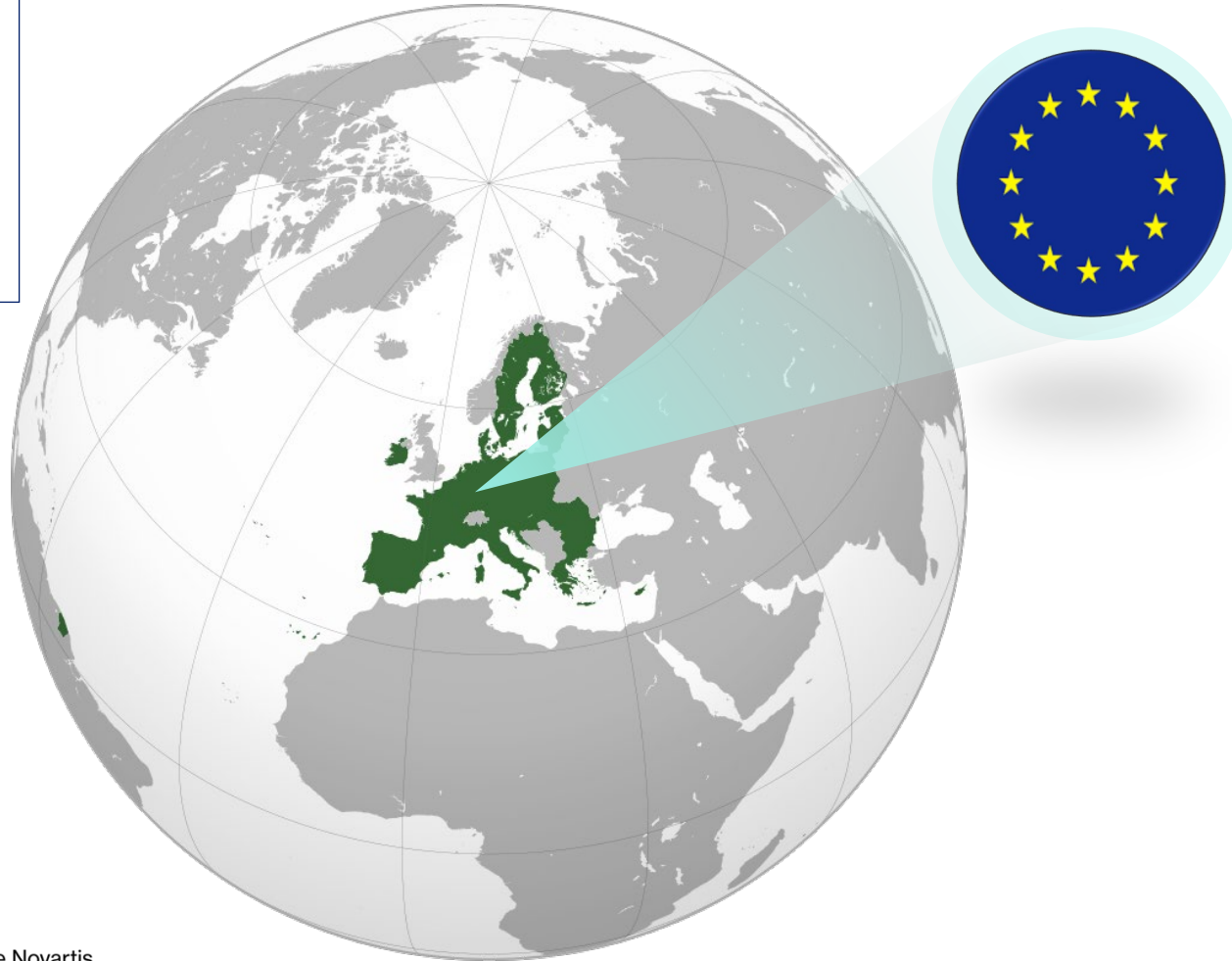




# Cardiovascular disease

The leading cause of death and disability globally

Globally  
**1 out of 3**  
deaths



**37%<sup>1</sup>**  
of all fatalities

translating annually to  
**1'800'000 deaths**

**190'000**  
pre-mature deaths (< 65y)

direct costs (USD)  
**300 billion**



Given the significant advances in its medical care, why does CVD remain the largest health burden globally?



Current health systems are **reactive care systems**, waiting for people to get sick

Need to transform into proactive, predictive, ultimately **preventive health systems** that keep people healthy

**AI4HealthyCities**



# AI4HealthyCities

## Deciphering underlying drivers



**Cardiovascular  
health**

&



**Health  
inequities**

Translation into **action and policy**

Improve the heart health of  
**populations at large**



**Lausanne**



**Basel**



**Lisbon**



**New York**



**Helsinki**



**Singapore**

Data driven insights can make resource allocation more efficient and choose interventions that have the **greatest impact on the health of the largest number of people**



Easier access to fresh produce and opportunities for physical activity



Better public transportation



Air quality improvements

# AI4HealthyCities requires data and strong Public-Private Partnerships

Pool resources and expertise to generate data driven insights that can redesign population health roadmaps with an equity lens



Design and test those innovative population health roadmaps and catalyze the paradigm shift from *healthcare* to *health*



**Weill Cornell  
Medicine**



**NYU** | SCHOOL OF GLOBAL  
PUBLIC HEALTH

and



**Microsoft AI**

**NYC**  
**Health**

Pooling and analysing **data from health and health influencing sectors** to identify most impactful social determinants of health

Commit to **translating data insights into action and policy** for improving heart health at population-level



# Adaptive regulatory review?

Weighing risks and benefits  
Without stiffening innovation

**Agile and iterative**

**Not a one-size-fits-all**  
(generative vs. predictive)

**Tailored regulation, considering  
potential for reimagining health  
and care**





**Seize the opportunity** of living in a data- and tech-driven era to transform health systems



**Generalize data-driven decision making** for planning and policy making in health



Use the power of data, tech and AI to **strengthen drivers of population health and narrow health inequities**

**Particularly in the EU**, harbouring 11 of the 25 globally most innovative countries!<sup>1</sup>

**No Data  
No Health**

# Thank you

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