



## Curriculum Vitae

Personal information **Sabrina Dos Santos**

Work experience

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11/2025 to present : **Anticipation medicine shortage assessor, French National Agency for Medicines and Health Products Safety, France**

- Work on the new area established in France, “Anticipating drug shortages” (developing the activity, defining its scope and focus, etc.) ;
- Analysis of production and supply chain of medicine industry : enhance the vulnerability and defining corrective strategy ;
- Improve tools linked with anticipation : French shortage plan (PGP).
- Collaboration with French Ministers : Health & Industry

02/2023 to 08/2023 : **Consultant - CKS CONSULTING, FRANCE**

Consultancy services in the framework of the development of a multi-annual roadmap dedicated to the structuring of a regional level of hospitals’ purchases.

- Organizing and leading workshops aiming at: o Planning the convergence of purchasing channels (Titles I, II, III); o Preparing the mutualization of resources.
- Cost modelling: Forecasting of operating provisional budget of the regional structure and the membership costs.

Stakeholders: Territorial Hospital Group (GHT), hospital pharmacists, purchasing functions, Health Regional Agency, Health Ministry

04/2021 to 06/2022 - **Project Manager, Effigen France**

Organization and optimization of the patient flows management (patient pathways, bed and OR management) into ESPIC, UCH, HC.

- Carrying out audits (qualitative & quantitative), providing recommendations
- Design organizational projects in collaboration with medical, care, support and administrative teams (workshops)
- Implement and Project management
- Optimization of information system processes for medical professionals (business expertise - familiar software: Opera, HMBloc, CrossWay, SAP)

Context: hospital mergers, reaching maximum capacity, workforce decrease, expenditure control, covid-19 pandemic

01/2020 to 07/2020 - **Final year internship - French Ministry of Solidarity and Health**

- Analysis of the consulting assignments performance subsidized within the framework of the structuring of the Territorial Hospital Group (GHT) purchasing functions (119 GHT studied)

## Context: Creation of the Territorial Hospital Group (GHT)

- Compilation of good practices, strategies and performance levers of the hospital purchases (€25 billion)

### Education and training

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from 09/2012 to 12/2022 : **Doctor in Pharmacy - Rouen Normandie University (URN), Faculty of Pharmacy, Rouen,**

- Thesis with First Class Honours: « The place of purchasing function of the Territorial Hospital Group (GHT) in the healthcare system in France in 2022 »
- Master 1: Methods in clinical pharmacology and training in therapeutic trials – Rouen UCH Clinical Investigation Center

from 08/2019 to 12/2020 : **ESSEC BS - MS International Purchasing Management & Supply Chain,** Singapore/Paris

- Professional Thesis with Good distinction: «National steering of the implementation of the GHT (hospital) purchasing function and its growing maturity».
- Track Singapore (October to december 2019): Focus on the ASEAN

### Additional information

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#### Publications

My thesis that was published in 09/2023 :

[La place de la Fonction Achats du Groupement Hospitalier Territorial \(GHT\) dans le système de soins de santé en France en 2022](#)

About the reorganisation of the hospital purchasing function in France since 2012 to 2020( reglementary, operationnal, aspect) and its impacts and potential futur impacts into the french healthcare system particularly the hospital one.

#### Projects

#### Memberships

#### Other Relevant Information